

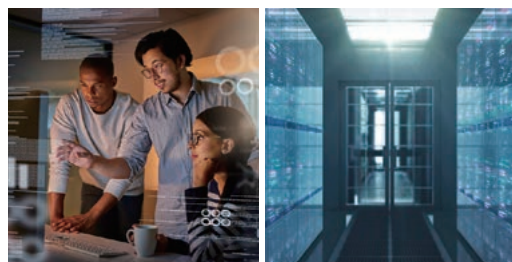
Business of the Hitachi Group

In April 2022, Hitachi formulated the Mid-term Management Plan 2024 targeting further global advances and growth in the Social Innovation Business based on three pillars of growth: digital, green and innovation. To increase management efficiency and speed, we simplified our structure, grouping together businesses with similar characteristics organized into three sectors: Digital Systems & Services (DSS), Green Energy & Mobility (GEM) and Connective Industries (CI). Together with customers, we will resolve social issues leveraging a business structure that includes the Automotive Systems Business (Hitachi Astemo).

Digital Systems & Services

Main products and services

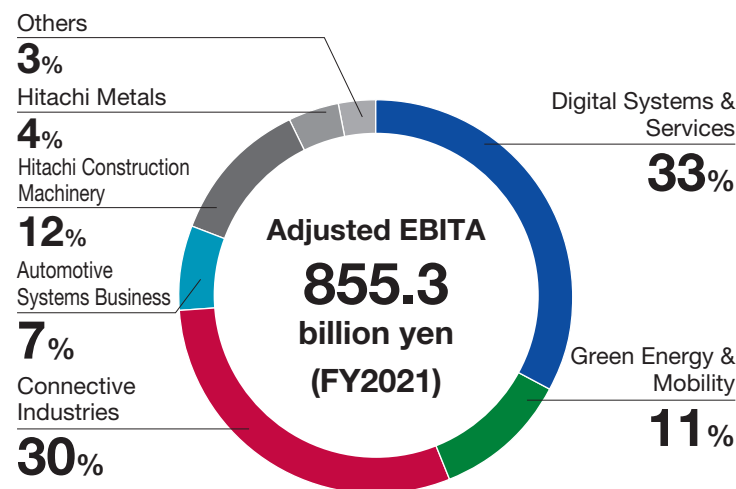
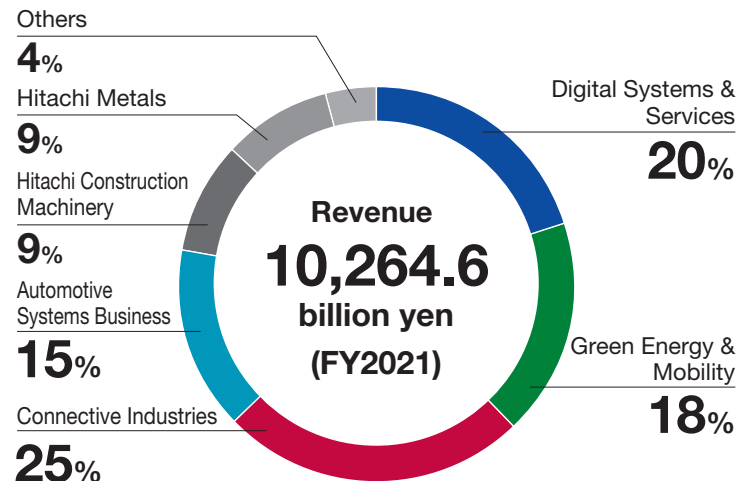
- Front Business: IT and digital systems in mission-critical fields such as financial institutions, public offices, municipalities and social infrastructure
- IT Services: DX solutions and services
- Services & Platforms: Designs, digital engineering, data analytics, cloud services and IT products



Green Energy & Mobility

Main products and services

- Energy solutions (power grids, nuclear, renewable and distributed power sources)
- Railway systems (rolling stock, signals, controls, services and maintenance, smart mobility, turnkey)



Notes:

- Figures based on new segment classifications applied from fiscal 2022 onward.
- Hitachi Construction Machinery was deconsolidated on August 23, 2022. Hitachi Metals is scheduled to be removed from the scope of consolidation in March 2023.
- Adjusted EBITA = Adjusted operating income — acquisition-related amortization + equity in earnings (losses) of affiliates

Connective Industries

Main products and services

- Urban Group: Elevators, escalators and building services, home appliances, air-conditioning systems
- Advanced Technologies Group: Healthcare (clinical chemistry and immunochemistry analyzers, automated cell culture equipment, particle therapy system, etc.), measurement and analysis (semiconductor metrology/inspection equipment, electron microscopes, etc.)
- Industry Group: Industry & distribution solutions, robotics SI, water supply and sewage, utilities solutions, industrial equipment



Automotive Systems Business

Main products and services

- Powertrains, chassis, advanced driver assistance, motorcycle systems

