## Supplementary information for fiscal 2001, ended March 31, 2002 (Consolidated basis)

1. Summary
(Billions of yen)

|  | Fiscal | 000 | Fiscal |  |  | scal 2002 | Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | )/ FY99 | (B) | (B)/(A) | $\begin{gathered} 1^{\text {st }} \text { half of } \\ \text { FY } 2002 \\ \hline \end{gathered}$ | Note 2 | (C) | (C)/(B) |
| Net sales | 8,416.9 | 105\% | 7,993.7 | 95\% | 3,850.0 | 98\% | 8,100.0 | 101\% |
| : $\mathrm{C} / \mathrm{U}$ (Note 1) | 210\% | - | 227\% | - | 266\% | - | 268\% | - |
| Operating income (loss) | 342.3 | 196\% | (117.4) | - | 70.0 | - | 200.0 | - |
| Income (loss) before income taxes and minority interests | 323.6 | 408\% | (586.0) | - | 53.0 | - | 190.0 | - |
| Income (loss) before minority interests | 158.7 | 500\% | (514.9) | - | 17.0 | - | 88.0 | - |
| ```Income before minority interests / (Stockholders' equity + Minority interests)``` | 4.3\% | - | (15.2\%) | - | - | - | - | - |
| Net income (loss) | 104.3 | 617\% | (483.8) | - | 5.0 | - | 60.0 | - |
| 'C/U (Note 1) | 260\% |  | - | - | 50\% | - | 200\% |  |
| 'ROE | 3.6\% |  | (18.7\%) | - | - | - | - | - |
| Average exchange rate (yen / U.S.\$) | 111 | - | 126 | - | 130 | - | 130 | - |
| Net interest and dividends | (16.6) | - | (17.2) | - | (8.5) | - | (17.0) | - |

Notes: 1. C/U : Consolidated basis / Unconsolidated basis
2. $1^{\text {st }}$ half of FY $2002 / 1^{\text {st }}$ half of FY 2001

|  | As of March 31, 2001 | As of March 31, 2002 |
| :---: | :---: | :---: |
| Cash \& cash equivalents, Short-term investments (Billions of yen) | 1,815.2 | 1,208.3 |
| Interest-bearing debt (Billions of yen) | 3,493.1 | 2,998.2 |
| Number of employees | 340,939 | 321,517 |
| Japan | 268,090 | 256,823 |
| ' Overseas | 72,849 | 64,694 |
| Number of consolidated subsidiaries | 1,069 | 1,066 |
| ' Japan | 734 | 712 |
| O Overseas | 335 | 354 |


|  | Fiscal 2000 |  | Fiscal 2001 |  | Fiscal 2002 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/FY 1999 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 1,796.0 | 101\% | 1,829.6 | 102\% | 1,840.0 | 101\% |
| Electronic Devices | 2,011.7 | 115\% | 1,487.2 | 74\% | 1,570.0 | 106\% |
| Power \& Industrial Systems | 2,321.1 | 108\% | 2,266.8 | 98\% | 2,260.0 | 100\% |
| Digital Media <br> \& Consumer Products | 1,053.1 | 103\% | 1,170.7 | 111\% | 1,250.0 | 107\% |
| High Functional Materials \& Components | 1,467.3 | 109\% | 1,250.2 | 85\% | 1,310.0 | 105\% |
| Logistics, Services \& Others | 1,599.3 | 118\% | 1,430.8 | 89\% | 1,450.0 | 101\% |
| Financial Services | 592.7 | 112\% | 567.1 | 96\% | 580.0 | 102\% |
| Eliminations <br> \& Corporate items | $(2,424.6)$ | - | $(2,008.9)$ | - | $(2,160.0)$ | - |
| Total | 8,416.9 | 105\% | 7,993.7 | 95\% | 8,100.0 | 101\% |

3. Operating income (loss) by industry segment
(Billions of yen)

|  | Fiscal 2000 |  | Fiscal 2001 |  | Fiscal 2002 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/FY 1999 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 48.9 | 129\% | 35.7 | 73\% | 75.0 | 210\% |
| Electronic Devices | 118.1 | 294\% | (163.6) | - | (3.0) | - |
| Power \& Industrial Systems | 77.2 | 225\% | 55.0 | 71\% | 81.0 | 147\% |
| Digital Media <br> \& Consumer Products | 1.5 | 33\% | (14.6) | - | 19.0 | - |
| High Functional Materials \& Components | 83.4 | 165\% | (22.0) | - | 18.0 | - |
| Logistics, Services \& Others | 8.4 | 35\% | 3.2 | 39\% | 4.0 | 123\% |
| Financial Services | 44.1 | 169\% | 37.4 | 85\% | 36.0 | 96\% |
| Eliminations <br> \& Corporate items | (39.5) | - | (48.5) | - | (30.0) | - |
| Total | 342.3 | 196\% | (117.4) | - | 200.0 | - |

4. Overseas sales by industry segment
(Billions of yen)

5. Overseas production (Total sales of overseas manufacturing subsidiaries)
(Billions of yen)

|  | Fiscal 2000 |  | Fiscal 2001 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 1999 | (B) | (B)/(A) |
| Overseas production | 1,292.3 | 122\% | 1,090.1 | 84\% |
| Percentage of net sales | 15\% | - | 14\% | - |
| Percentage of overseas sales | 49\% | - | 43\% | - |

6. Capital investment by industry segment (Completion basis, including leasing assets) (Billions of yen)

|  | Fiscal 2000 |  | Fiscal 2001 |  | Fiscal 2002 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 1999 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information <br> \& Telecommunication Systems | 89.9 | - | 89.7 | 100\% |  | - |
| Electronic Devices | 224.2 | - | 114.6 | 51\% |  |  |
| Power \& Industrial Systems | 75.0 | - | 74.5 | 99\% |  |  |
| Digital Media <br> \& Consumer Products | 45.4 | - | 38.6 | 85\% |  |  |
| High Functional Materials \& Components | 108.8 | - | 80.2 | 74\% |  |  |
| Logistics, Services \& Others | 30.1 | - | 40.1 | 133\% |  |  |
| Financial Services | 465.2 | - | 472.1 | 101\% |  |  |
| Eliminations <br> \& Corporate items | (67.8) | - | (53.8) | - |  |  |
| Total | 971.0 | 116\% | 856.2 | 88\% | 890.0 | 104\% |
| Leasing Assets | 429.9 | 105\% | 442.1 | 103\% | 540.0 | 122\% |
| Other | 541.1 | 126\% | 414.1 | 77\% | 350.0 | 85\% |

## 7. Depreciation by industry segment

(Billions of yen)

|  | Fiscal 2000 |  | Fiscal 2001 |  | $\begin{aligned} & \text { Fiscal } 2002 \text { (Forecast) } \\ & \text { (C) } \quad(\mathrm{C}) /(\mathrm{B}) \\ & \hline \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (A)/ FY 1999 | (B) | (B)/(A) |  |  |
| Information <br> \& Telecommunication Systems | 63.0 | - | 69.2 | 110\% |  |  |
| Electronic Devices | 149.5 | - | 162.1 | 108\% |  |  |
| Power \& Industrial Systems | 63.9 | - | 62.9 | 98\% |  | $/$ |
| Digital Media <br> \& Consumer Products | 44.5 | - | 44.0 | 99\% |  |  |
| High Functional Materials \& Components | 83.0 | - | 81.8 | 99\% |  |  |
| Logistics, Services \& Others | 35.0 | - | 36.3 | 104\% |  |  |
| Financial Services | 62.2 | - | 69.3 | 111\% |  |  |
| Eliminations \& Corporate Items | 4.1 | - | 3.5 | - | $1$ |  |
| Total | 505.5 | 94\% | 529.4 | 105\% | 559.0 | 106\% |
| Leasing Assets | 68.6 | 73\% | 79.2 | 115\% | 159.0 | 201\% |
| Other | 436.8 | 98\% | 450.1 | 103\% | 400.0 | 89\% |

8. R\&D expenditure by industry segment

|  | Fiscal 2000 |  | Fiscal 2001 |  | Fiscal 2002 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 1999 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 153.7 | 92\% | 136.7 | 89\% |  |  |
| Electronic Devices | 128.4 | 120\% | 116.7 | 91\% |  |  |
| Power \& Industrial Systems | 66.0 | 97\% | 63.7 | 96\% |  |  |
| Digital Media <br> \& Consumer Products | 37.2 | 95\% | 37.5 | 101\% |  |  |
| High Functional Materials \& Components | 43.8 | 98\% | 47.5 | 108\% | - |  |
| Logistics, Services \& Others | 5.3 | 91\% | 11.9 | 224\% |  |  |
| Financial Services | 0.8 | 130\% | 1.2 | 147\% |  |  |
| Total | 435.5 | 101\% | 415.4 | 95\% | 394.0 | 95\% |
| Percentage of net sales | 5.2\% | - | 5.2\% | - | 4.9\% | - |

9. Balance sheets by financial and non-financial services

| Assets | As of March 31, 2001 | As of March 31, 2002 | Liabilities and Stockholders' Equity | As of March 31, 2001 | As of March 31, 2002 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Manufacturing, Services and Others |  |  | Manufacturing, Services and Others |  |  |
| Cash and cash equivalents | 1,087.1 | 850.9 | Short-term debt | 1,023.8 | 951.7 |
| Short-term investments | 393.5 | 158.3 | Trade payables | 1,259.1 | 1,018.3 |
| Trade receivables | 2,119.4 | 1,719.6 | Long-term debt | 1,114.0 | 1,026.4 |
| Inventories | 1,507.7 | 1,198.4 | Other liabilities | 2,669.4 | 2,658.2 |
| Investments and advances | 901.4 | 835.4 | Total | 6,066.4 | 5,654.7 |
| Property, plant and equipment | 2,367.5 | 2,212.5 | Financial Services |  |  |
| Other assets | 1,149.6 | 1,572.2 | Short-term debt | 541.2 | 586.6 |
| Total | 9,526.5 | 8,547.7 | Trade payables | 315.1 | 243.1 |
| Financial Services |  |  | Long-term debt | 911.2 | 903.0 |
| Cash and cash equivalents | 296.1 | 178.3 | Other liabilities | 163.7 | 126.7 |
| Trade receivables | 572.4 | 609.8 | Total | 1,931.3 | 1,859.5 |
| Investment in leases | 756.7 | 646.5 | Eliminations | (437.8) | (701.6) |
| Property, plant and equipment | 317.4 | 320.9 | Liabilities | 7,559.9 | 6,812.6 |
| Other assets | 250.2 | 358.6 |  |  |  |
| Total | 2,193.0 | 2,114.3 | Minority interests | 825.1 | 798.7 |
| Eliminations | (472.9) | (746.5) | Stockholders' equity | 2,861.5 | 2,304.2 |
| Assets | 11,246.6 | 9,915.6 | Liabilities and stockholders' equity | 11,246.6 | 9,915.6 |

10. Statements of operating results by financial and non-financial services (Billions of yen)

|  |  | Fiscal 2000 | Fiscal 2001 |
| :--- | :--- | ---: | ---: |
| Manufacturing, <br> Services and <br> Others | Sales | $8,148.5$ | $7,731.4$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $7,843.2$ | $7,868.6$ |
|  | Operating income (loss) | 305.2 | $(137.2)$ |
| Financial Services | Sales | 592.7 | 567.1 |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | 548.6 | 529.7 |
|  | Operating income (loss) | 44.1 | 37.4 |
| Eliminations | Sales | $(324.3)$ | $(304.7)$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $(317.2)$ | $(287.1)$ |
|  | Operating income (loss) | $(7.0)$ | $(17.5)$ |
| Total | Sales | $8,416.9$ | $7,993.7$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $8,074.6$ | $8,111.1$ |
|  | Operating income (loss) | 342.3 | $(117.4)$ |

Note: Figures in tables 5, 9 and 10 represent unaudited financial information prepared by the Company for the purpose of this supplementary information.

